



#### RPP INFRA PROJECTS.

ONE OF INDIA'S MOST PROFITABLE RURAL INFRASTRUCTURE PLAYERS

Construction + Infrastructure building

# There is just one big idea behind what RPP Infra intends to communicate

Fastest growing spaces

 $\pm$ 

Fastest growing states

+

Safest customer

=

Most profitable.

#### RPP INFRA'S BIG IDEA EXPLAINED

- Fastest growing spaces: Civil construction works. Irrigation and water sipply. Power plants and projects. Highways, roads and bridges
- Fastest growing states: Tamil Nadu, Karnataka,
   Andhra Pradesh, Telangana and Kerala
- Safest customer: The government
- Most profitable: 17% margin, 2014-15.



# CATERING TO SOME OF THE LARGEST STATES IN INDIA

#### Tamil Nadu

Fourth largest state of India

8% of India's GDP

GSDP grew at a CAGR of 16.3 per cent (2004-05 to 2013-14)

Per capita GSDP nearly 48% higher than the national average

#### Karnataka

Ninth largest state of India

GSDP grew average 15.2% (2004-05 to 2013-14)

Per capita GSDP nearly 29% higher than the national average

#### **Andhra Pradesh**

Tenth largest state of India GSDP grew average 15.2% (2004-05 to 2013-14)



# THIS STRATEGIC FOCUS HAS WORKED IN THE PAST.

Resulting in sectoral outperformance.

Resulting in attractive growth.

Resulting in a safe
Balance Sheet even
in the most
challenging times.



# OUR FINANCIAL GROWTH OVER THE YEARS

From a turnover of Rs. 144.55 crore in 2009-10 to Rs. 265.94 crore in 2014-15

From an operating profit of Rs. 14.74 crore in 2009-10 to Rs. 38.49 crore in 2014-15

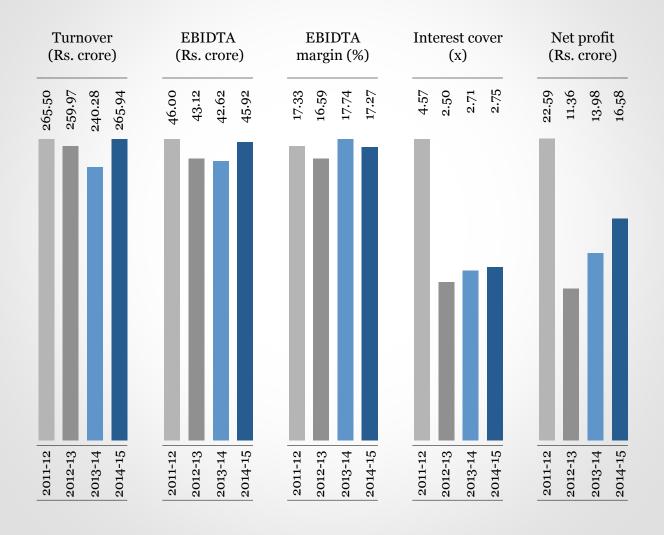
From a cash profit of Rs. 10.72 crore in 2009-10 to Rs. 24.02 crore in 2014-15

From a net profit of Rs. 7.27 crore in 2009-10 to Rs. 16.58 crore in 2014-15

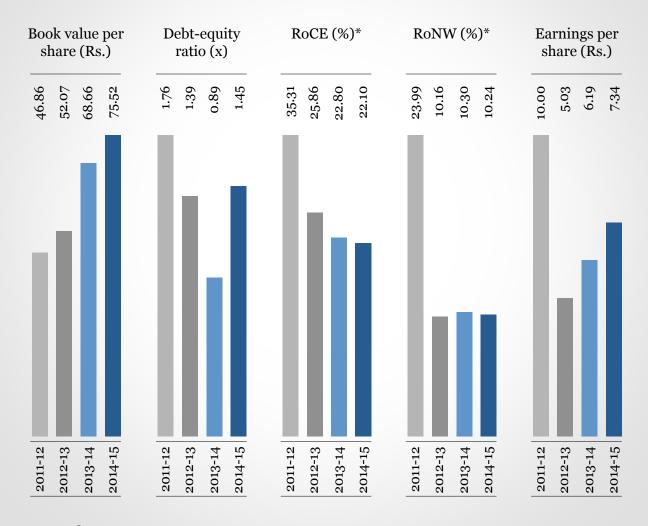
From earnings per share (EPS) of Rs. 5.27 in 2009-10 to Rs. 7.34 in 2014-15

From book value per share of Rs. 14.88 in 2009-10 to Rs. 75.52 in 2014-15

#### OUR FINANCIAL JOURNEY contd...



#### contd... OUR FINANCIAL JOURNEY



<sup>\*</sup> Based on average

# RPP INFRA HAS BEEN ONE OF INDIA'S MOST PROFITABLE RURAL INFRASTRUCTURE COMPANIES

EBIDTA margin

EBIDTA margin never below Order

**17.27%** 

**15%** 

40%

in 2014-15 (industry average 15%) in the last four years

of order book focused on generating EBIDTA in excess of 14 per cent

# RPP Infra's sustainable growth in the most challenging times is the result of a robust business model

# RPP INFRA'S MARGIN OUTPERFORMANCE THE RESULT OF A DISTINCTIVE BUSINESS MODEL

#### **Spaces**

Engaged in verticals that represent national priorities; verticals are proxies for 'homes', 'transportation', 'food', 'water' and 'energy' – building blocks of modern societies; what's good for India is good for RPP Infra

#### Regional

South India focus; deep terrain competence; zone outperforming national growth indices; extending into Central India

#### Solutions

Design to implementation in civil construction segment; higher margins

#### Synergic

Extended from infrastructure development (roads etc.) into SEZ development, water management, irrigation and power projects.

#### Contracts

Diverse contract types – Lump sum, Design and Build, Item Rate, Percentage Rate, Build-Operate-Transfer and Annuity

#### Sub-contraction

Working on sub-contraction (derisked) with large and credible customers

#### **Complexity**

Focus on relatively complex niches within verticals (requiring engineering expertise and specialized equipment)

#### Scale

Focus on small projects (Rs 50-100 cr), which enhance our ability to manage projects better

#### Alliances

We engaged international consortium partners (Hunan-Delaware & Owl Groups) to bid for larger and complex projects

# 4 PRINCIPAL ELEMENTS OF RPP INFRA'S BUSINESS MODEL

A robust Balance Sheet

Prudent selection of verticals

Focus on government contracts

Rich knowledge capital

Result: Rs 608.31 crore order book as on 30 July 2015

#### OUR BALANCE SHEET AS ON 31 MARCH 2015

1

**Topline** 

**Profitable** 

Rs **16.58** crore PAT and

Rs **24.02** crore cash profit in 2014-15

**Revenue growth** 

10.67%

2

Margins

**EBIDTA** margin

**17.27**%

Net margin

6.13%

3

*Indebtedness* 

**Debt-equity ratio** 

1.45

as on 31 March 2015

Average cost of debt

**16.07**%

## FOCUS ON SPECIFIC VERTICALS

Civil construction (Building projects): 13.42% of revenues, 2014-15

Irrigation and water supply projects: 19.12% of revenues, 2014-15

Infrastructure and road projects: 67.46% of revenues, 2014-15

#### GOVERNMENT CONTRACTS

Government largest infrastructure spender in India

Growing delegation of spending from centre to States

States spending larger amounts in most areas of the company's presence

Government contracts accounted for 100% of order book (31 July 2015)

Bad debts negligible (0.33% of turnover, 2014-15)

Predictable receivables cycle (90 days, 2014-15)

#### KNOWLEDGE CAPITAL

Long experience tenure

Projects experience

Projects completion capability

Credible client record

1

2

3

4

Attractive projects delivered

Bidding competence

Alliances

Awards and recognition

5

6

7

8

#### EXPERIENCE TENURE



#### **Infrastructure:**

Completed 20 projects till date

2/

#### **Industries:**

Completed 15 projects till date

3

### Water and irrigation:

Completed 15 projects till date



#### **Building:**

Completed 20 projects till date

#### PROJECTS EXPERIENCE

#### Power Projects Civil work

- Udupi Project, Karnataka
- Apgenco Project, Andhra Pradesh
- Pykara Project, Tamil Nadu
- Chemplast Project, Tamil Nadu

#### Infrastructure

- TNRSP Road works, Tamil Nadu
- Elcot (SEZ), Coimbatore
- Thirunelveli PMGSY Rural Roads, Tamil Nadu

#### **Industries**

- Gantry Girder of 40MT capacity for BHEL-TRICHY
- Textile Park, Komarap alayam
- Circulating Water System and Fire Protection
   System for M/s. Neyveli Lignite Corporation

#### **Water & Irrigation**

- Construction of Surplus Regulator Across Vaipar River, Virudhunagar District, Tamil Nadu
- CWSS to 175 Rural habitations in Palani & Thoppampatti Unions in Dindigul District
- Chemplast Sanmar-Mettur- Waste Water Treatment Plant Construction
- SIPCOT Industrial Growth Centre, Perundurai
- New Tirupur Area
   Development Corporation
   Ltd

#### **Building**

- Ampa Center One in Nelson Manickam Road, Chennai
- Anna institute of Management – Chennai.
- Paddy Market Complex
- Construction of 161 PC/ HC Qtrs with Development works for TSP VII BN at Pochampalli, Krishnagiri District



#### PROJECTS COMPLETION CAPABILITY

Completed most projects on schedule with no delay at the company's end

Captive equipment (Rs./crore) availability

43

SBU-based business, resulting in project control

engineers and

150 employees

Aggregate experience of

**1500** 

person-years

#### CREDIBLE CLIENT RECORD

(WHO WORK ON GOVERNMENT CONTRACTS)









































#### **Bidding competence**

Focus on projects that represent challenges, nicheness and attractive margins

Bidding competence (25% strike rate in Southern states & 10% in non-Southern states)

Accurate project modeling



#### **Alliances**

Entered into alliances with two global companies to strengthen pre-qualification capability

Will enable the company to bid for larger projects

Will widen / deepen the company's vertical footprint

## **Hunan Construction Engineering Group Corporation (HNCEG)**

- Large state-owned enterprise.
- Developed comprehensive capabilities in building and installation, road and bridge construction, survey and design, scientific research, personnel training, advanced professional education, equipment manufacturing and real estate development.
- More than 218,000 employees who are technical personnel of various specialties.
- Large enterprise with assets of RMB 6 billion and a production capacity of over RMB 60 billion.
- Figured consecutively among the front rank of the top 500 enterprises in China for 11 years and the top 60 of Chinese contractor and construction designers for 10 years.
- Has established projects in more than 30 countries

#### **Delamore & Owl Group of Companies**

- Clients comprise government, nongovernment and privately-owned entities in more than 30 countries
- Verticals of presence comprise aviation, agriculture and agro commodities, commodity trading, consultancy, construction, ICT, infrastructure, environment and energy, healthcare, financial services and mining, among others.

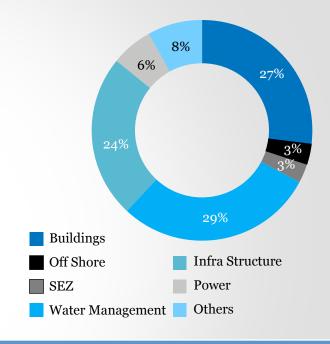


#### AWARDS AND RECOGNITION

- Excellence of Construction award from 'Kongu Polytechnic College, Perundurai, in the year 2004.
- Award for Construction of Anna University, Chennai in the year 2005.
- Excellence of construction award from 'Neyveli Lignite Corporation, Neyveli (NLC) in the year 2007.
- Excellence of Construction award from the PWD Minister for Madurai Vegetable Market in the year 2009.
- Excellence of Construction from Builders Association of India in the year 2010.
- Listed in Forbes Asia '200 Best under a billion (2012).

#### OUR GROWING ORDER BOOK

Sector / Vertical	Order Book (in Rs. crore)	%
Buildings	165.20	27.29%
Off Shore	17.11	2.83%
SEZ	16.10	2.66%
Water Management	173.14	28.60%
Infra Structure	146.51	24.20%
Power	36.00	5.95%
Others	51.26	8.47%
TOTAL	605.32	100.00%



Order in First Lowest		
1 TWAD	Pipeline work at Kulithalai, Karur	4,200.00
2 TNCSC	Construction of Scientific godown – various places in Tanjore	1,345.00
3 NLC	Construction of 154 Nos. quarters including Electrification job – NTPL township in Tuticorin	2,900.00
4 MP-PWD	Cement concrete Road	8,300.00

#### CASE FOR NATIONAL OPTIMISM

Government focus
on growing the
country's
construction,
power, railways,
roads, highways,
townships and
industrial
structure sectors
driven by focused
schemes with
capital allocations

Prominent nation-driving schemes comprising 'Power for All by 2022', Pradhan Mantri Gram Sadak Yojana, Pradhan Mantri Krishi Sinchai Yojana, Housing for All by 2022 and Smart City programme

Impending
elections in Tamil
Nadu to drive
capital
expenditure;
Andhra Pradesh
focused on
developing a new
state capital;
robust Telangana
growth story

Focus on stalled projects revival



## SOME MACRO INFRASTRUCTURE NUMBERS

Infrastructure investments for the 12th Plan pegged at USD 1.3 trillion

Indian government pushing for reforms leading to more infrastructure projects

The government created a Rs 20,000 crore infrastructure development fund

The govt allocated Rs 50,000 crore to Pradhan Mantri Krishi Sinchai Yojana

The government earmarked Rs 1 lac crore for transmission projects in its ambitious 'Power for all by 2022' vision

The govt set 37,000-km road development target (Pradhan Mantri Gram Sadak Yojana); allocated Rs 90,000 crore for Smart City and urban rejuvenation projects

#### A QUICK RECAP

#### 6 POINTS THAT ARE FAST-TRACKING RPP INFRA'S GROWTH



Order book of
Rs. 576.34 crore (as on
31st March 2015) with
projects in power,
roads and other EPC
spaces. Conscious
avoidance of BOT and
private sectorawarded projects



Integrated business
presence –
conceptualise,
conceive, construction
and commission
infrastructure assets



Significant presence in South India through 26 concurrent operational sites in 4 states



Quicker project completion and minimal asset idling.



Consistent margins growth on account of larger projects size, cost control, and prudent financial modeling



Niche presence in high-margin construction spaces (RCC roads and water pipeline projects)

#### BOARD OF DIRECTORS

#### Mr. R.P. Arulsundaram

Chairman and Managing Director

- A Civil Engineer by qualification
- Started RPP in 1988 as a partnership firm
- Practical Experience of more than 20 years in construction industry
- Trustee in the Erode District Builder's Association Engineering Collage

#### Mrs. A.Nithya

Joint Managing Director

- Masters degree in Business Administration (Finance) and in Software Applications
- Vast experience in Accounts & Finance, Taxation, Foreign exchange, Legal, Corporate Governance and Human Resource
- Additional Responsibilities liaison with Bankers & Financial
- Institutions and Government departments

#### Mr. R.P. Muralithasan

Director

- Bachelor's degree in Civil Engineering
- Executed several prestigious civil engineering projects for RPPIPL

#### Mr. A.N. Vasu Rao

Independent Director

- Bachelor of commerce from Mysore University and ICAI from ICAI, New Delhi.
- Over 32 years of experience in Various sectors Such as Power, Sugar, Steel, Communication and Education

#### INDEPENDENT DIRECTORS

#### Mr. A. P. C. Krishnamoorthy

**Independent Director** 

- An advocate by profession with a B.Com degree
- Over 34 years of experience as a practicing council in the Bar
- Practicing advocate in both Civil and Criminal cases

#### Mr. K.Natarajan

*Independent Director* 

- Bachelor Degree in Commerce.
- Over 22 years of experience in International business and development.
- Having experience in Indonesian coal mines.

#### Mr. S Swaminathan

Independent Director

- A Bachelor degree in Mechanical Engineering from Regional Engineering collage, Trichy (RECT), ICWA(Inter)
- Has four decades of experience in the various facets
- Held senior positions with challenging responsibilities from Green field start-ups to Global Revenue responsibilities
- Has also worked with leading Investment banking company in the middle east.
- Worked on M&A assignments involving Technology Companies in India and abroad
- Well versed with practices in Strategic Planning, Business Process Analysis, Enterprise Resource Planning, Marketing, Vendor Management and Customer Acquisition.

#### SAFE HARBOR STATEMENT

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